

INVESTOR FACT SHEET | Q2 2024

Stock Symbol: CSE: AAWH-U.CN; OTCQX: AAWH **Diluted Shares Outstanding: 231M* Stock Price: \$0.94***

Market Cap: \$217M*

Investor Contact

RECENT ANNOUNCEMENTS:

Rebecca Koar

Ascend Wellness Holdings Signs Definitive Agreements to Issue \$235

(617) 453-4042 ext. 90102

EVP, Investor Relations ir@awholdings.com

* Fully Diluted Shares Outstanding and Stock Price as of 6/30/24

BUSINESS OVERVIEW

AWH is a vertically integrated operator with assets in Illinois, Maryland, Massachusetts, Michigan, Ohio, New Jersey, and Pennsylvania. AWH owns and operates stateof-the-art cultivation facilities, grows award-winning strains, and produces a curated selection of products. AWH produces and distributes its Common Good, Simply Herb, Ozone, Ozone Reserve, and Royale branded products.

For more information, visit www.awholdings.com.

SELECT FLAGSHIP LOCATIONS:

ST. LOUIS **AREA**



Strategically located in the retail corridor

near St. Louis

COLLINSVILLE

CHICAGO



RIVER NORTH

Located just outside Chicago Loop, the central shopping and business district

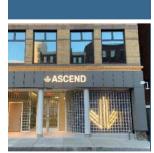
CINCINNATI



CINCINNATI

Located near the Hard Rock Casino and the Kentucky border

BOSTON



BOSTON GARDEN / FANEUIL HALL

Downtown **Boston located** between TD Garden and Faneuil Hall

Million of Senior Secured Notes • AWH to Hold Second Quarter 2024 Earnings Conference Call on

Monday, August 5, 2024 Ascend Wellness Announces Opening of a New Dispensary in Wharton, New Jersey

Ascend Wellness Expands Presence with Fourth Dispensary in Pennsylvania

Ascend Wellness Holdings Announces Appointment of Julie Francis to **Board of Directors**

PARAMUS



ROCHELLE PARK

On Rt. 17 and a mile from Garden State Plaza in Northern NJ

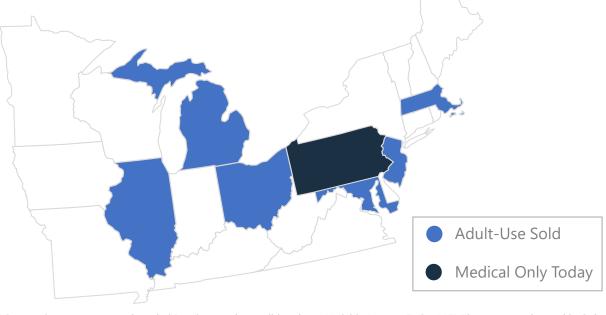
FORT LEE



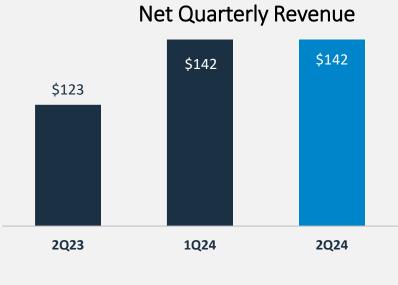
FORT LEE

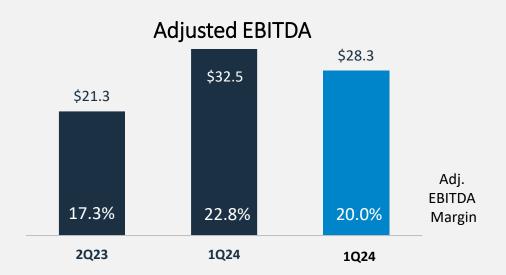
Minutes to the George Washington Bridge, NJ Turnpike, and NJ Rt. 46

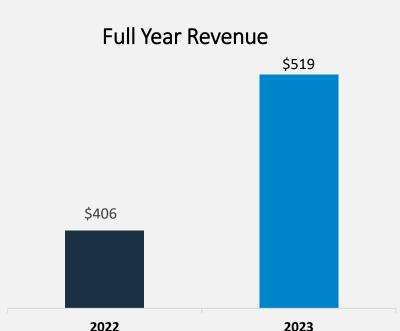
7 states 38 operating dispensaries

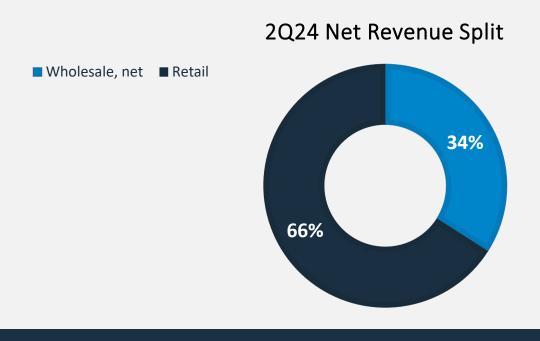


- Park, IL and Morton Grove, IL.
- but Company plans for it to be located in Little Falls, NJ.
- (4) Includes pending acquisition of Ohio Patient Access LLC. Five dispensaries operated by AWH have been approved by the state to sell to non-medical customers.
- (5) License is owned by AWH, but the site is not yet operational and/or under construction. Includes 2 Pennsylvania dispensaries. (6) See discussion of forward-looking statements on slide 2
- (1) 2 operating partner stores branded Dutchess and consolidated as a Variable Interest Entity (VIE). The stores are located in Oak (2) Canopy defined as table square footage within the vegetation, propagation, and flower rooms. (3) 1 partner dispensary under definitive agreement and consolidated as a VIE through Mr. Jones, LLC. Store not yet operational,
- **OPERATING OPERATING STATE PLANNED DISPENSARIES CULTIVATION & DISPENSARIES** PROCESSING (C&P) 12 recreational 1 C&P **ILLINOIS** (includes 2 partners1) 108,000 sq. ft canopy² 2 C&P **MASSACHUSETTS** 3 recreational 67,000 sq. ft canopy² 1 partnership under 1 C&P **NEW JERSEY** 3 recreational definitive agreement³ 42,000 sq. ft canopy² 1 C&P **MICHIGAN** 7 recreational 1 re-opening Q3 24 30,000 sq. ft canopy² Third-Party Contracted MARYLAND 4 recreational 1 C & 1 P OHIO 4 dispensaries4 2,000 sq. ft canopy² **PENNSYLVANIA** 4 medical 2 under construction⁵ 6,000 sq. ft canopy2 38 4 dispensaries^{3,5} 255,000 sq. ft **TOTAL** (Including 2 (Including 1 partner³) 8 facilities partners¹)









MANAGEMENT TEAM

John Hartmann, Chief Executive Officer
Mark Cassebaum, Chief Financial Officer
David Gacom, Chief Commercial Officer
Chris Holzer, Chief of Operations
Melissa Feck, Chief People Officer
Denise Pedulla, Chief Legal Officer
Frank Perullo, Co-Founder, EVP Corporate Affairs
Rebecca Koar, EVP IR and Strategy

BOARD OF DIRECTORS

Abner Kurtin, Executive Chairman & Co-Founder Frank Perullo, Director & Co-Founder Scott Swid, Independent Director Josh Gold, Independent Director Sam Brill, Independent Director Julie Francis, Independent Director John Hartmann, CEO and Director

FOCUS: ACHIEVE SCALE IN SELECT LIMITED LICENSE MARKETS

KEY FLAGSHIP LOCATIONS WITH HIGH BARRIERS TO ENTRY

DISCIPLINED CAPITAL ALLOCATION; SUCCESSFUL EXECUTION OF M&A

MANAGEMENT TEAM WITH PROVEN TRACK RECORD OF EXECUTION AND DIVERSE SKILL-SET

STRONG FINANCIALS AND REVENUE GROWTH

The information contained in this presentation has been prepared by Ascend Wellness Holdings Inc. ("AWH" or the "Company") and contains information pertaining to the business, operations and assets of AWH and its subsidiaries. The information contained in this presentation (a) is provided as at the date hereof and is subject to change without notice, (b) does not purport to contain all the information that may be necessary or desirable to fully and accurately evaluate an investment in the Company, and (c) is not to be considered as a recommendation by AWH that any person make an investment in the Company. The Company is not liable for the accuracy and completeness of the information provided in this presentation. Liability claims against the Company relating to damage of any kind caused by the use or non-use of the information provided or by the use of incorrect or incomplete information are excluded, unless there is evidence of willful intent or gross negligence on the part of the Company.